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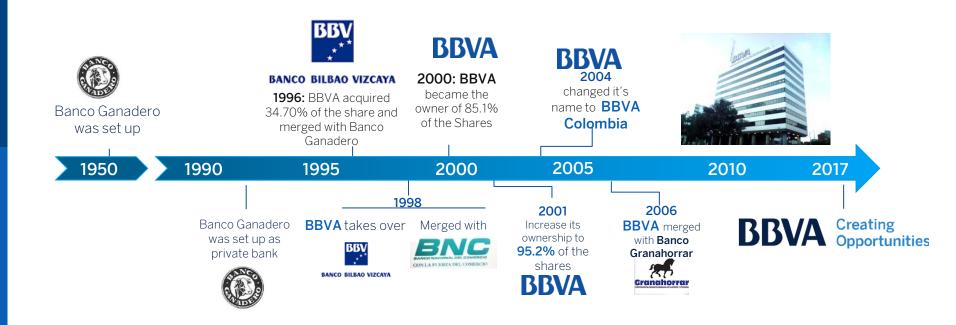
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History



# BBVA Has More Than 60 Years of History in Colombia





# 2

# Organizational Structure



# **Organizational Structure**

Country Manager BBVA Colombia Óscar Cabrera Izquierdo

#### **Client Solutions**

Pedro Buitrago Martínez

#### **Networks Management**

Hernando Alfonso Rodríguez Sandoval

#### **Finance**

Félix Pérez Parra

#### Legal

Ulises Canosa Suárez

#### **Engineering & Data**

José María Jiménez Tuñón

#### **Talent & Culture**

Jorge Alberto Hernández Merino

#### Risk

Alfredo López Baca

#### **Corporate & Investment Banking**

Carlos Alberto Rodríguez

#### **BBVA Research**

Juana Téllez Corredor

#### **Communications**

Mauricio Flores Marín

#### **Internal Audit**

Félix Cardona López



# Shareholder's Composition BBVA and Subsidiaries



- ■94.51% BBVA Colombia
- 2.74% BBVA Seguros Colombia S.A.
- 2.74% BBVA Seguros de Vida S.A.
- 0.01% Others





- ■94.44% BBVA Colombia
- ■2.77% BBVA Seguros Colombia S.A.
- ■2.77% BBVA Seguros de Vida S.A.
- 0.02% Others

No changes registered in 2018





# **Our Bank**



BBVA is a global financial group with a customer-focused business model that offers its customers worldwide, a full range of financial and non-financial products and services

Present in more than 90 cities of the country as a leading bank in Colombia

Billion

\$ 62.867

TAM +8.3%

Total Assets

552 TAM +8.24% Branch Offices 1.344 TAM -0.67% ATM's

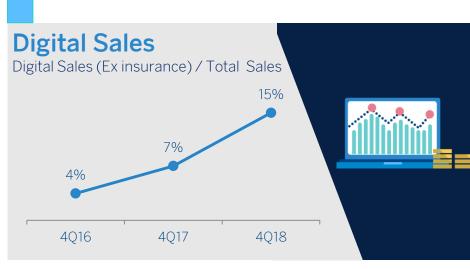
**14.106**TAM +139.98%
Banking Agents

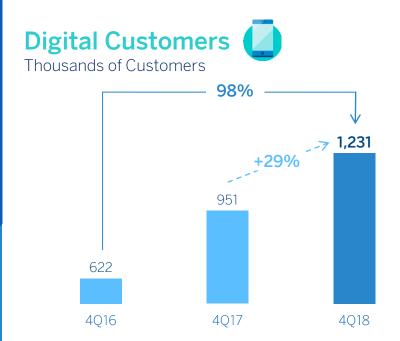
**5.238**TAM +0.33%
Employees

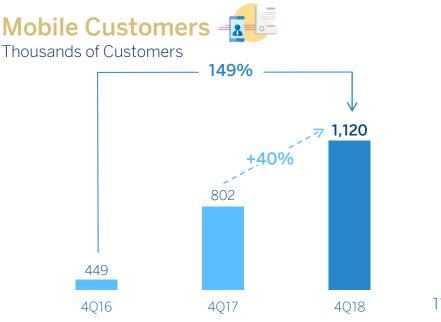


We Continue to Move Forward in Our Digital and Transactional Transformation





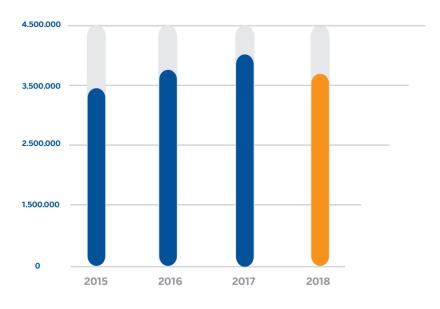






#### **BBVA Colombia Share and Stock Market Ratios**





The BBVA Colombia stock is listed on the Colombian Stock Exchange. The ordinary share is listed with the mnemonic **BBVACO** and the preferred dividend share with the mnemonic **PFBBVACOL** 

2015	2016	2017	2018
\$ 3.479.432,18	\$ 3.879.878,45	\$ 4.084.179,55	\$ 3.817.535,20



# We benefit more than 150.000 families

**Entrepreneurship school BBVA** 

**61.000** students 960 teachers

**295** institutions 153 municipalities



Financial education 44.000 trained people **BBVA Momentum** 30 entrepreneurs

Educational bases 5.000 **YoY** 

Backpacks with school supplies kits 25.000 Children benefited **Technical and higher education scholarships** 175 **Young** 

#### WE ARE THE BANK OF FINANCIAL EDUCATION IN COLOMBIA

**BBVA** and their clients transform education in Colombia



\$ 1.350 m.M **Donated by 100.000** 

**BBVA** clients



Libraries for rural institutions

Female entrepreneurship **Business skills training** 



+300 Participants in forums in Bogotá and Medellín



200 Trained women entrepreneurs

Other corporate responsibility actions



time and money

1.200 **BBVA** volunteers donated



High performance athletes supported

### **Awards and Recognitions**













# **Main Figures**



# Main Consolidated Figures 4Q18

#### Balance Sheet (Billion)

\$ 62.867 +8.3% YoY

**Total Assets** 

\$ 4.633 +4.0% YoY **Equity**  \$ 45.573 +4.4% YoY **Gross Loan** 

**Portfolio** 

\$ 45.621 +3.7% YoY Customer Deposits\*

Results (Billion)



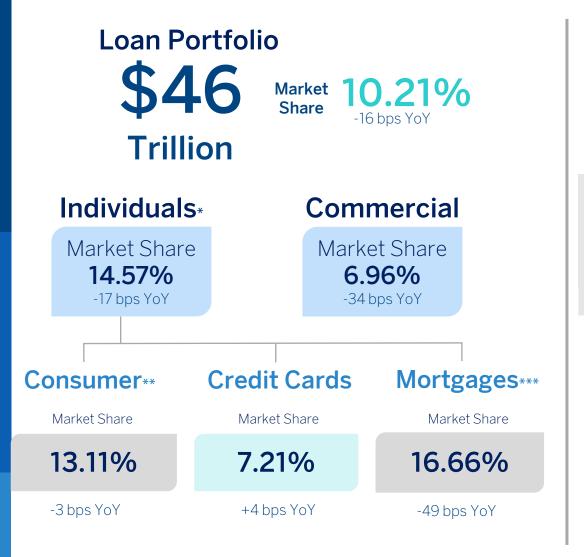
\$ 2.662.370 +10.8% YoY

\$ 367.098 +11.4% YoY **Net Fee Income**  \$ 3.537.439 +5.1% YoY

**Gross Margin** 



# **Focus on Strong Returns on Capital Market Shares**



**Deposits** Market +0.15 bps YoY **Trillion** 

#### Saving **Accounts**

Market share 10.66% YoY Growth +25 bps

#### Checking **Accounts**

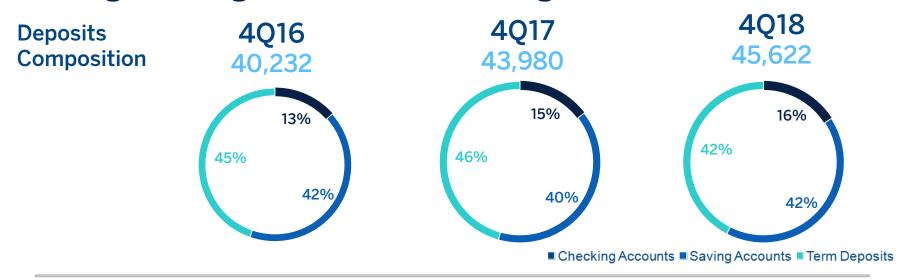
Market share 12.88% YoY Growth +78 bps

#### **Time Deposits**

Market share 12.98% YoY Growth -94 bps



# **Strategic Management of Our Funding Sources**



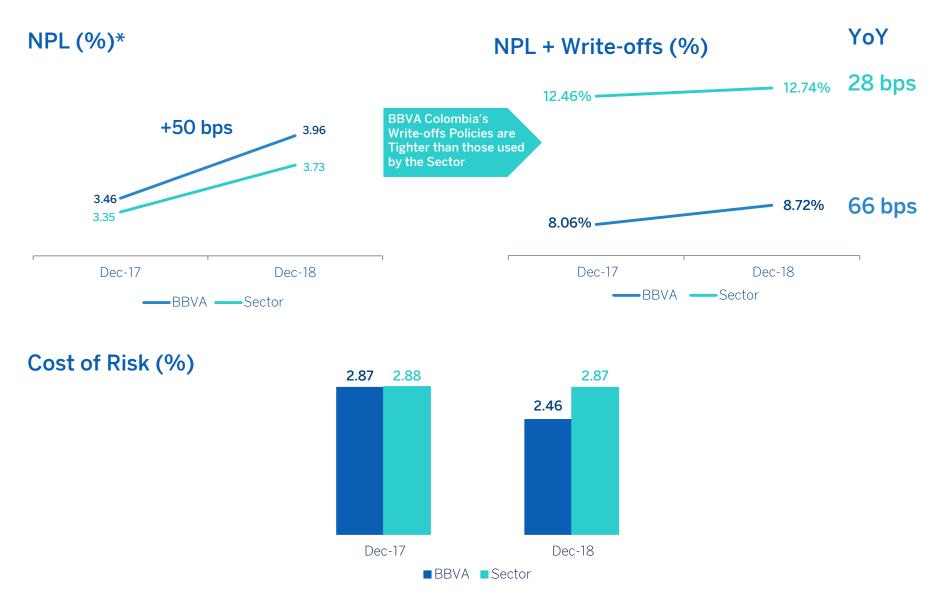
### Deposits Growth +3.7% yoy







### **Solid Risk Indicators**

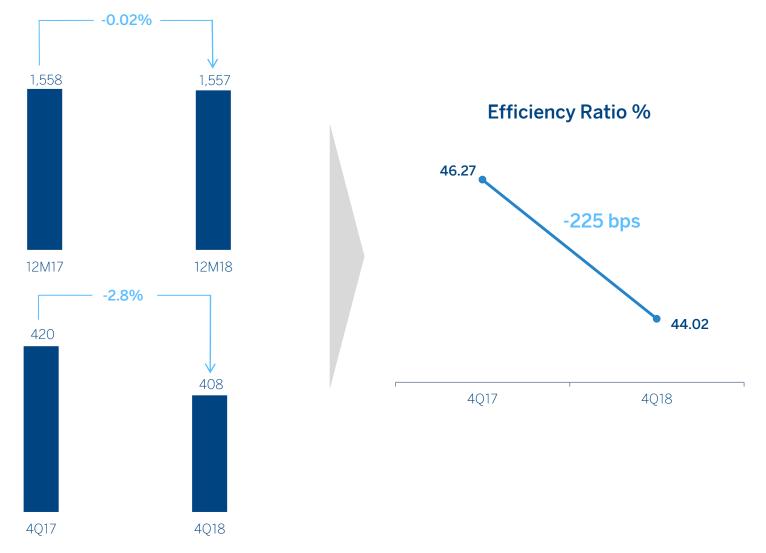




# **Expenditure Decrease and Efficiency Improvement**

#### Operational costs

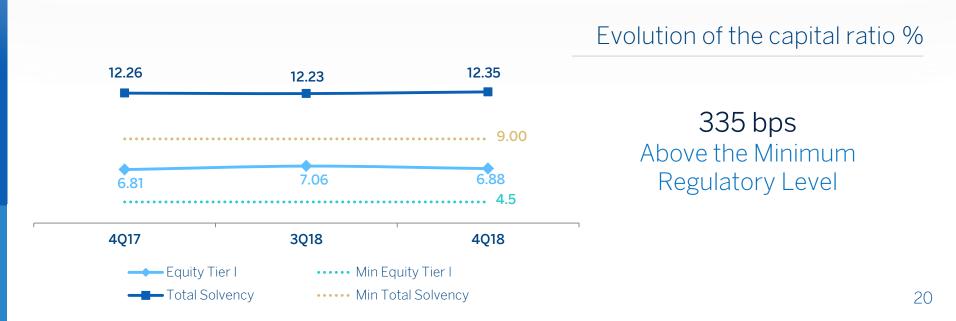
Billion COP





# **Capital Adequacy**







# Annex: BBVA Colombia Transformation

# Our purpose



To bring the age of opportunity to everyone



# Six Strategic Priorities



New standard in customer experience



Drive digital sales



New business models



Optimize capital allocation



Unrivaled efficiency



A first class workforce



## Our values





Our client comes first



We think **big** 



We are one team



• We are intact

We solve your needs

We are ambitious

Breaking models

🖰 . We surprise the customer

I am committed

1 trust the other

I am BBVA



# **BBVA Strategic Priorities**



New standard in customer experience

# 2 Drive digital sales

#### Starting points/ Challenge

- Launch of the new BBVA page under the AEM platform optimizing load times and making navigation routes more precise and timely
- Work on hybrid initiatives (Digital and Non-digital) to supplement the efforts of both communication platforms
- Opportunity for improvement in the client's experience and knowledge.

#### Starting point/ Challenge

- Investment in digital means of payment to support the launch of new products in the bank's digital channels
- Advance in the labeling of the digital products of the bank to obtain more data in the hiring processes
- Need to implement digital marketing tools, channels and processes.



# 5 00

## **Unrivaled efficiency**

#### Starting points/ Challenge

- Portfolio of good quality, with presence in segments of greater value
- Need to improve profitability in customers and increase presence in higher value products and segments
- To be pioneers in the market with innovative products so customers have a better experience both in hiring and in transaction banking

#### Starting point/ Challenge

- Build a new organizational model that is as agile, simple and automated as possible
- Need to improve transactional processes and services
- Integration of the Bank's data with digital data to know the behavior of the active products in BBVA net and BBVA mobile



# **BBVA Strategic Priorities**



#### A first class workforce

#### **Starting point/ Challenge**

- Need to improve talent attraction plans, employee experience and professional development plans.
- We seek to provide the best experience and continue to evolve our corporate culture to achieve our goals
- Continue working with an agile methodology in a culture of collaboration and entrepreneurship, with flatter structures, but that don't stop thinking big



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**BBVA Colombia S.A.** 





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